

%UDQ

.DWK\$%UDQFK
6SULQJ

8QLYHUVLW\ RI 7DPSD
'HSDUWPHQW RI &ULPLQRORJ\ DQG &NEEDDOO HXGWLPH
: .HQQHG\ %OYG %R[4
7DPSD)DRULGD

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3K ' 8QLYHUVLW\ RI 6RXWK)ORULGD 7DPSD)/
&ULPLQRORJ\ RI 6RXWK)ORULGD 7DPSD)/
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7KH 8QLYHUVLW\ RI 7DPSD
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,QWHUQVKLS &RRUGLQDWRU &ULPLQRORJ\ &ULPLQDO
\$VVLVWDQW 3URIHVVURU &ULPLQRORJ\ &ULPLQDO -XVW
9LVLWLQJ \$VVLVWDQW 3URIHVVURU &ULPLQRORJ\ &ULPLQDO

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\$VVLVWDQW RI 7DPSD
8QLYHUVLW\ RI 7DPSD
OHPEHU RI WKH OHDGHUVKLS WHDP LQ WKH &ROOHJH RI 6RFL
OHG E\ WKH OHDGHUVKLS WHDP LQ WKH &ROOHJH RI 6RFL
LQ FROODERUDWLRQ ZLWK WKH 'HDQ RI &660(DQG HLJKW GH
GLYHUVH VHW RI UHVSQRVLELOLWLHV LQFOXGLQJ

(QUROOPHQW 0DQDJHPHQW
&RRUGLQDWRU

LQGDWD DV LWSHUWRU
6WX \$HQWU
\$GGULQW XGHQW XGHQW
FRPSODLQWV DQG SDUHQWDO FRQFHUQV

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\$FDGH\$PVLHVVP HQW

6XSSRUWLQJ GHSDUWPHQWV LQ GHYHORSLQJ DQG LPSO

3ODQV

)DFLOLWDWLQJ WKH 8QLY6\$&6&2&HWP UDFXSJ RIBDVAKHU L RQ D

'HFHQQLDO 5HYLHZ

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6XSHUOWKZFO'Q HCBW RSUMKJLSUPHQXUH WUDFN IDFXOW\

6XSHUQUMQLWLDWLYHV LQWHQGHG WR LSQRYUWIFWLSURQIDW

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%UDQF+KLOLQVWILFNRKQVRC6RODQR 35HYH3QJUSQ H[SORUDWRU
DQDO\VLV RI FROOHJH,QVWXGGLDQWLRQSDHULRQFQDO RI &\EHU &

5LFKDUGV 7 1 %U6DQFLKQHU)5HX5D\ . 3\$)HPLQLVW
&DPSSXWDBXROWL5HM XORDVDWL6RQFDSQH 5)DPL5HODWLRQV
6SHFLDO ,VVXH 3)HPLQLVW)UDPLQJ RI 6H[XDO \$VVDXOW RQ
(PSLUIDF330DFWQ6B0D'WLRQV

*DUOD726DQFK*ULP0V 3%OXWUHQHMLQIRUDIBHWKQ
FRPLF ERHPLQLVW &ULPLQR0RJ\

5LFKD7U6V DQFK5D\ 37K,PSDFBWDUHQQCB0BF60SSRQW
'DWLQJ 9LROHQFH 3HUSHWUDWLRQ DQG 9LFWLPL]DWLRQ DPF
6WXG9LROHQIEFWLPV

0DUWLQ 6 & -DFREVVHQ 3 % /XFDV ' % UDQFCLF.WSLQJ)HL
FKLOGUXHQVFXVHISQOLRDMWLRERULHDWRBQWDRSD D QHK Q YLRU '
3UHYHQWLYH 0HGLFLQH

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'HQRZRHVNLWKGHUUJVDGXGDQHQVZRVLNWUWGDGYVWVGHQWV
7RWDO FRQIHUHQFH SUHVHQWDWLRQV

+LOLQPVWLFN & %UDQFK . 0DUFK 36WUHVVV DQG &RF
&ULPLQDQDULPLQVQVQVQVHH3DSSUHVHVDQV\$HGHF&ULPLQVQVQVLFH
6FLHQFHV /DV 9HJDV 19

)LW&K%UDQFK6XPHUQX1RYHPEHU31DYLJQWVGHQWVWVQVH
&ODVVURRP 6WUDWHJLHV IRU)DFXOW\ ' 3DSHU SUHVHQWHQ
&KLFDJR ,OOLQRLV

5LFKDUGV 7 %UDQFKLQHU)GHXURYHPEHU 38VLQJ %LJ
EDFNODVK DJDLQVW FDPXV JEY SROLFLHV ' 3DSHU SUHVHQ
\$WODQWD *HRUJLD

5LFKDUGV 7 %UDQFKLQHU)GHXURYHPEHU 3)HPLQLVW
3DWULDQVGHQVHUVHDSRQV&HPS6HJXSDVDSXOWXO5WHVXO5UPLQLV

%UDQF5L FK D7UGVD\H6PLW K1RYHPEHU³2I&RX6KH8QGHUVWDQG ' 5R6WU(D\$QULHEQ)FHP63URIHZKRCQWXG'HQFV6RHV KDLR OHQ3B8HU SUHVHQWHG DW WKH \$PHULFDQ 6RFLHW\ RI &ULPLQRORJ\ QD

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- 5L FK DUG 3LSHU 2XWVWDQGLQJ 6HU YLFH \$ZDUG

7KLV DZDUG ZDV JLYHQ E\ WKH &ROOHJH RI 6RFLHW\ K1RYHPEHU
8QLYHUVLVW\ RI 7DPSD WR RQH IDFXOW\ PHPEHU ZKR GLVWLQ
KLJKHVW OHYHO RI VHUYLFH WR WKH FROOHJH

'LVWLQJ \$QXPHU U:6OR)DPH

7KIDZDZDUGLVLYEHWK8QLYHPEHUWVK)ORULGD&ULPLQRORJ\ 'HSDUW
)DPH KRQRUV D VHOHFV JURXS RI FULPLQRORJ\ DOXPQL ZKR
DWWDLQLQJ WKH KLJKHVW OHYHO RI SURIHVVLRQDO DFFRPS
LQWHJULW\

(YHU\GD\ +HURHV %D\QH ZV

7KLV DZDUG LV JLYHQ WR D ORFDO SHUVRQ ZKR LV PDNLQJ
KWWS_ZZZ_ED\QH_ZV_FRP_FRQWHQW_QH_ZV_ED\QH_ZV_QH_ZV_DU
KHURBUXQQ_LQJBWRBPDNH_KWPO

-R\F.HOOQDIEUXOW960XDRWVHHDU

7KIDZDZDUGLVLYEHWK8QLYHPEHUWVK)ORULGD&ULPLQRORJ\ 'HSDUW

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6SDUWDQ 6XSSRUMEFHDP WKH)DFXOW\ 6WDII 6XSSRUW :RUN
3UHVHQW
7KLV FLOWLSOLQDU\ WHDP VHUYHV DV WKH FHQWUDOLJHG E
FROODERUDWLRQ IRU RYHUDOO VWXGHQW VXSSRUW 7KLV F
WKHPHV DQG WUHQGV LQ VWXGHQWV XSSRUW LMRD & E
LQFOXGLQJ H[SORULQJ DQG DGGUHVVLQJ SUHYHQWLRQ DQG

5 \$, 9 (1 5HGXFLQJ \$VVDXOW ,QWHUSHUVRQDO 9LROHQF
3UHVHQW
5\$,9(1 LV DFKURZSIGHOSLQJFRPPXQDGHUZKWDHQDQDQGW
LQWHUSHUVRQDO YLROHQFH RFFXU RQ RXU FDPSPV ZKDW D
KRZ WKH LQVWLWXWLRQ FDQ LQFUHDVH UHSDUWLRQ V W Q R Z
SURFHGXUHV

&KDRHSDUWRBHQWPLQRQBULPLQDOLFH

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&UHVFHQW)DFXOWDURU

)DFXOWWRUHVFFHQWDXVSRUWLRUHVHQW HUDWLRQ DQG RU
XQGHUHSUHVHQWHG FROOHJH VWXGHQWV DW 7KH 8QLYHUV

)DFXOWDWH

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<RJD WHBKHBSHG :KLWH %OXH
SUHVHQW

7HD5HGKLWHDQ%GXHD5P% L DQRQSBBJDQLJDWLRQ IRUJLQJ \$PHUL
KHDOWK DQG ZHOQQHV FRPPXQLW\ IRU YHWHUDQV

5XQQ%QJGRUUXQ
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,QDURK ,ZDSDLZHBKUXQ QXGGR ZHZ ZKR,UXQ BRPHVHQW

*LUBQKXQUHDWHPUSDD\

6ROHEQWH 7KXDUKDYHDLVHG WIRQG VFKRODUV
IRU JLSDUWRLSDWHDLVQDWRHBSBWHDP

&HUW&RIDHFRUURKXQUHDWHPUSDD6SULQJ,FRDFDWHGDP
RHLJKWHHLQWKKLUDGH JLUOVRDQW5DZPSBDDWQHUVKLS 0DJ

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5DFH &RPPLWWHLUOWHPCBQ *UHDWHU 7DPSD %D\ , DOVR
&RRUGLQDWRDQGFHPENHUKLD/3BuHdM ó4'RA`U&MDFH &R y.°Á/R(!

3LQHOODV &RPPXQLW\)RXQG DWLRQ
SUHVHQW

5HYLHZHU RI JUDQW DSSOLFDWLRQV IURP /DUJH 7LHU KXP
EXGJHWV JUHDWHU WKDQ PLOOLRQ 7KHVH DUH XQUHVW
H[SHQVHV RI 3LQHOODV QRQSURILWV

KRXU 7 5HJLVWRUJUDHG FKHU
*UDGXDWHG
/RWXU &HQMRUJUDHG D G V K FLILF IRFXLQ RRU WUDQGH D WLQ L HG
6RXU & D D Q G Y L Q H H R S J D L G U D

([H F X W % R Y D U G P E H 2 3 % , Q F 2 S K H 3 U L F M H % F R , Q L W L D W L Y H

6HUYRHO KH 'HYHORS PHQW & RPPLWWHH

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& R X Q R F L R O O I R \$ U W 6 F L H Q F H V
\$ P H U L F D F Q R H W U L P L Q R \$ O R J L Y L V R G R P H D Q & U L P H Y L V R L Q F W L P R O R J \\
\$ F D G H P \ R I & U L P L Q D O - X V W L F H 6 F L H Q F H V ' L Y L V L R Q R I 9 L F
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