&/$,5(@$5,(&/$66

'HSDUWPHQWDQG(QJLQHHULQJ
7KH 8QLYHUVLW\ RI 7DPSD
: .HQQHG\ %OYG
7DPSD)/
FFODVHVG#XW

$&$'(0,& 326,7,216

$VVLVWDQW 7HDFKLQ8QLYHUVLW\RI 7DPSD 'HSDUWPHQW R

3RVWGRFWRUDO)HOORZLQ6WKLQQRXQLQ8QLYHUWLPW\Q W

9RONVZDJHQ)RXQGDWLRQ3URIHVVRU)URHLE8QLJY HUVLW\ RI

$VVLVWDQW 3URIHVVRU 1HZ²1DQMLQJ&DPSXV R(Q7JHOFLKQR'H
'LUHFWRU RI &DPSXV &RQVWUXFWRU

('8&$7,21

3K ' :DVKLQJWRQ 8QLYHUVLW\ LQ 6W /RXLV (QJ(
*UDGXDWH &HUWLILFDWH LQ :RPHQ *HQGHU
*UDGXDWH&HUWLILFDWLRQ
'LVVHUWDWLRQ WKH &KLFDJR 6FKRRO /LWHU
6RFLRORJ\ LQ $PHULFDQ $FWRU $QFD 3DUYX(

0 (G 8QLYHUVLW\ RI &DOLIRUQLD DW 5LYHUVLGH
6LQJOH 6XEMHFWL&DO&LUFXOXP(QQDQFHPHQW

% $ 8QLYHUVLW\ RI &DOLIRUQLD DW 5LYHUVLGH
6XPPD FXP3DXOD%HWD .DSSD

38%/,&$7,216

-RXUQDO&OLFOHV
³7KH 7UHPEOLQJ61RFWXUQH\RU)HHOLQJ7KHXH%W'RI%RKLV¶6L O
)OHHHF(/86 0X(OWKLQLF /LWHUDWXUH YRRWKH 8QLWHG6WDWH

-RXUQDO&RUUHVSRQGHQFH
³'\QDPLWLF 5HDGLQJ 6XVSLFLRQ 6RFLROR/J\QFKQLQJ8UJHQF\
&DPSD1LJHQY LVH DQG&UHWXE4XHDUWHUO\ IRU /LWHUDWXUH D

³&KORURIRUPHG $QHVWKHWLF 8WRSLDQLVP DQG)HPLQLVW
+HUODQGG 2WKHUHRUWHV DQGGWUHDFXEL-WRXUQDO RI $PHULFD
:RUWHUV
³; 5D\V 3UREHVQGRVLHQWSHUVLFLVP LQ 5XGROSK)LWRHEHU¶V 'HV
VXEPLWWHGUWXH DQG 0HGLFLQH

5HYLHZV
³6FUXWDEOH 0RQVWURXVQHVV LQ$OH[DLQGHU¶V DQDO\WLF
6XPPHU)DOO SS
“#“00

2WK3HUE OLFDWLRQV
³5RDPLQJ 5HEHOV 7KH +LGGHQ /LQN %HWZHHQ 7UDQVJHQG
7UDQVLW 7&KHOWRXUHR 6HSWHPEHU
³$Q (QJOLVK 3URI¶V 'HHS 'LYH LQWR)DQILFWLRQ $Q ,QWHU
$PSHQG)EXDU\

$:$5' 6)(//2:6+,36 $1' *5$176

/HDUQLQJ (QULF7KPH8QLY*HDQW\ RI 7DPSD

5RFKHVW /€P3QDW]PLFD 0HRSULDKL YHQ&RQZHXKDVLFK\ RI &KLFDJR

9RONVZDJHQ)RXQGDWL8RQ Y:RUWVKRS*UDQWEXUJ

&21)(5(1&(35(6(17$7,216 1' 25*$1,=,1*

³6HQVRU\ 2YHUORDG %RGLO\ (PSLULFLVP ´1QWHUQDWLRQDO)LVK
&RQIHUHQFH RQ 5HSRUWLQJ &XOWXUH $VVRFLDWLRQ 6DQ $QWRQL

³7UHPEOLQJ 1HWZRUNV RU D 6RFLRORJLFDO 7KHRU\ RI)HHGLQJ WKH :6
)OHHFH&H 5HFRQVWUXFWLRQV &RUDO *DEOHV)ORULGD

³)RUHQVLF)ODZ7HFKQRORJLHV .QRZOHGJH LQ 5XGROSK)L
$PHULFDQ /LWHUDU\ &RQJUHVV $VVRFLDWLRQ &RQIHUHQFH RQ &DOLIRUQLD 0D\
GXH WR &29,'

³µ$QHVWKHVLD :RXOG %H .LQGHU¶ $QHVWKHVLD DQG)HPLQ
*LPDQ+¶HUU\ %UL WLVK $VVRFLDWLRQ IRU 0RGHUQ 6WX
7URXEOLQJ 0RQGHUQLVP .LQGRP -XQH

&RQYHQWLRQDO &RQIHUHQFH RQ WKH 3ROLWLFDO (FRQR
6RFLRORJLFDO $VVRFLDWLRQ *HQHUDO \ $SULO

:RUNVKRS 2UJDQL]HG RQ (PHUJLQJ 5HVHDUFK ´
&RQIHUHQFH RQ (FRQRPLF 6RFLRORJ\ RI &RQVXPSWLRQ
$VVRFLDWLRQ *HUPDQ\ $SULO

3DQHO 2UJDQL]HU ³&KLFDJR 6RFLRORJ\ DQG /LWHUDU\ 0RG
&RQYHQWLRQ &KLFDJR ,OOLQRLV -DQXDU\

³)RUPDWLRQ WR 1DWXUDOLVP 5HFRQVWUXFWLQJ 5RPDQWLF 3DVW
,OOHJLEOH ´ 0RGHUQ /DQJXDJH $VVRFLDWLRQ &RQYHQWL

³µ$IIHFWLRQDWH¶ 9HUVXV µ'\QDPLWLF¶ -DQH $GGDPV DQG
/RXLVYLOOH &RQIHUHQFH RQ /LWHUDWXUH DQG &XOWXUH

³'HYLO LQ WKH 'HWDLOV ,QWHUSUHWLYH (WKQRJUDSK\ LQ
+RXVH ¶´ /RXLVYLOOH &RQIHUHQFH RQ /LWHUDWXUH DQG
)HEUXDU\

³µ1R (GXFDWRU WR &RPSDUH:HOOV 5HYLVLWLQJ 3ROLWLFV DQG
&RPSDUDWLYH /LWHUDWXUH $VVRFLDWLRQ &RQYHQWLRQ

³µ'DW 6WDWLVWLFV ¶)URP 6WDWLVWLFDO 4XHVWLRQ PEOHP6L
)OHHFH&HPHWHULFDO &RQIHUHQFH RQ $VVRFLDWLRQ $QQXDO 0HH
0DVVDFKXVHWWV 0DUFK

³3XE6SLFULWHG -DQH $GGDPV¶V 0RGHUQLVW 6RFLRORJ\ ´ 0I
&RQYHQWLRQ $XVWLQ 7H[DV -DQXDU\

3RSXODU &XOWXUH $VVRFLDWLRQ

7KH 6RFLHW\ IRU WKH(HWKQLG\/RWWWKDWXUHRI WKH 8QLWHG 6

/$1*8$*(6

)UHQFKDGLQJ NQRZOHGJH

*HUPDQHDGLQJ NQRZOHGJH

6SDQLVK NQRZOHGJH

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$YDLODEOH XSRQ UHTXHVW