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[dradriannewilson@gmail.com](mailto:dradriannewilson@gmail.com)

x 'HYHORSDQOQGH GHSDUWPHQWDO DQQXDO EXGJHW  
 x 0DLQWDLQ PDVWHU VFKHGXOH VRR ~~FHDASDQH~~ DIQRDJ HRFQWHPHVV  
 x IDFXOW\ WHDFKLQJ ORDGV DQG FRXUVH HQUROOPHQWV  
 x 5HFUXLWDQKG D\$OWWQEVWURBWRGRHSVD UWPHQW  
 x 6HUYH DV DFDGHPFLF DGYLVRU IRU XQGHUJUDGXDWV VWXGH  
 x 3UHSDUH GHSDUWPHQWDO DQQXDO UHSRUWV IRU 'HDQ DQG  
 x 6HUYH DV WKH OHDG UHSUHVHQWDWLHYH IRU WKH GHSDUWPH  
 x 2YHUVHH WKH PDQDJHPHQW RI DOO GHSDUWPHQWDO GXWLH'

## ±&amp;XUUHQW

\$662&,\$7( 352)(6625 ('8&\$7,21\$/ /(\$'(56+,3

x 87 5LVH \*UDQW 5HF5ISVLHQW\$K07RQSGURQHQHVV \$SSURDFK WR %X  
 &RPSDVVLRLQ )DWLJXH \$PRQJ (GXFDWLRQDO /HDGHUV  
 x &RXUVHV WDXJKW  
 o ('/ &XUULFX\$OKPHDYQHQPHQW  
 o ('/ \$GPLQLVWUDWLYH ,QWHUQVKLS  
 o ('/ &RPPXQLFDWLRQ DQG 7HFKQFRQRQJHURWHGF KVRRI DX QHOD  
 o ('/ +XPdq 5HVRXUFHV 5HFUXLWPLQW DQG 5HWHQWL  
 o ('/ 3UREOHP 6ROYLQJ DQG 9LVLRQDU\ /HDGHUVKLS  
 o ('/ 2UJDQL]DWLRQDO /HDGHUVKLS 6DIHW\ DQG 'HFLV

+

\$66,67\$17 352)(6625 ('8&\$7,21\$/ /(\$'(56+,3

x (DUQHG 7HQXUH 3URPRWLRQ  
 x /HDG LQVWUXFWRU IRU DOO HGXFDWLRQDO OHDGHUVKLS FR  
 x 87 5LVH \*UDQW 5HF5SHLHQW\$K07RQSGURQJ 7HDFKLQJ &DSDFLW\ L  
 5HVRXUFHG \$IULFDQ 8QLYHUVLW\  
 x 'HYHORSHG HGXFDWLRQDO OHDGHUVKLS K\EULG FRXUVHV  
 o \$GPLQLVWUDWLYH ,QWHUQVKLS 7HFKQRORJ\ DQG &RPP  
 &XUULFXOXPDQG \$FKLHYHPHQW DQG +XPdq 5HVRXUFH  
 x &RXUVHV 7DXJKW  
 o ('8 'LYHUVLW\ DQG (WKLFW  
 o ('/ 3UREOHPDQ\$O9YLLVLRQDU\ /HDGHUVKLS  
 o ('/ (GXFDWLRQDO /HDGHUVKLS ,QWHUQVKLS  
 o ('/ ,QVWUXFWLRQDO /HDGHUVKLS  
 o ('/ 7HFKQRORJ\ DQG &RPPXQLFDWLRQ IRU 6FKRRO /H  
 o ('/ +XPdq 5HVRXUFHV 5HWHQWLQ DQG 5HFUXLWPH  
 o ('/ 2UJDQL]DWLRQDO /HDGHUVKLS 6DIHW\ DQG 'HFL  
 o ('/ &XUULFXOXPDQG \$FKLHYHPHQW  
 o ('/ 'DWD 'ULYHQ /HDGHUVKLS

## \$XJXVW±&amp;XUUHQW

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x ([WHQVLYH SURJUDP GHYHORSPHQW DQG PDQDJHPHQW H[SH  
 x 'HYHORSDQG ODXQFKHG SURJUDP LQ )DOO  
 x &XUULFXOXPG HDYQHQXRISPWQRVQIRQHUVKLS  
 x /HDG RQWRXLQHUVQWV LQWPLHQLWDWLYHV  
 x (VWDEOLWQHUVKLS ZLWK +LOOVERLWVXUKF&MRXQW  
 x (VWDEOLWQHUVKLS FHUWLILFDWLRQ SDUWQHUVKLS ZLWK  
 &RXQW\ 3XEOLVFWQFLKFRVVO

x (VWDEGLNOKH[ PRGHO IRU SURJUDP LQ  
 x , QWHUYLHZ DQG KLULQJ RI DOO LQVWUXFWRUV IRU HGXFDWL  
 x \$GYVRU IRU DOO HGXFDXGLHRQW OHDGHUVKLS  
 x 0DLQWDLQ JUDGXDWH SURJUDP EXGJHW  
 ±  
&225', 1\$725 2) 6(&21'\$5<, 17(516+, 36  
 x 5HF~~W~~GLQNG VX~~S~~KHOLYLYHV~~V~~LW\IR~~V~~X~~H~~QUGHLW\JRWVG XDW~~H~~LD~~S~~Q/G JUDGXD  
 x 2YHUVDZH~~D~~RO~~G~~DXUF~~D~~W~~R~~HQZQ~~W~~KL~~S~~Q +LOOVERURXJK &RXQW\ 6FK  
 x 0DLQ~~M~~~~D~~Q~~D~~ RQ LQWHUQ~~V~~ SURJUHV V WR HQVXUH FRPSOLDQ  
 x 7DX~~J~~~~K~~W~~W~~LSOH JUDGXDWH DQG XQGHUJUDGXDWH FRXUVHV  
 x 6HU~~R~~~~I~~~~O~~~~G~~SDUW~~P~~W~~H~~WWHH WR DVVLVW ZLWK WKH JURZWK  
 GHSUWPHQW JUDGXDWH SURJUDPV  
 x (VWDEOLVKHG DQG PDLQWDLQHG 8UEDQ 7HDFKLQJ \$FDGHP\ S  
 SURJDQB D ORFDO KLJK VFKRRO  
 x \$FDGHPFL DGYLVRU IRU VHFRQGDU\ HGXFDWLRQ PDMRUV  
 x )DFLOLWDWHG SURIHVVLRQDO GHYHORSPHQW WUDLQLQJV )C  
 'DQLHOVRQ )UDPHZRUN IRU 7HDFKLQJ 7UDLQLQJ  
 x &RPPLWWHH  
     o 6HFRQGDU\ (GXFDWLRQ &XUULFXOX~~P~~ &RPPLWWHH &RPPLWWHH  
     o &OLQLFDO &RPPLWWHH 'HSDUWPHQW  
     o \*UDGXDWH &RPPLWWHH 'HSDUWPHQW  
 x &RXUVHV 7DXJKW  
     o ('8 6HFRQGDU\ 7HDFKLQJ 0HWKRGV  
     o ('8 8QGHUJUDGXDWH 6HPLQDU IRU )LQDO , QWHUQVKLS  
     o ('8 8QGHUJUDGXDWH 6HPLQDU IRU 3UDFWLFXP ,,,  
     o ('8 5ROH RI 7HDFKH~~W~~Q~~W~~Q~~W~~ /HDGHUVKLS  
     o ('8 'LYHUVLW\ DQG (WKLFV  
     o ('8 &URVV &XOWXUDO 'LYHUVLW\  
     o ('8 , QTXLU\ DQG 0HDVXUHPHQW

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\$'', 7, 21\$/ 352)(66, 21\$/ ( ;3(5,(1&( , 1 ('8 & \$7, 21

+ // 6%2528\*+ &2817< 38%/, & 6&+22/6

± +LOOVERURXJK &RXQW\ 'LVWULFW 2IILFH  
 'LVWULFW , QWDNOUX~~W~~W~~W~~Q~~W~~Q~~W~~Q~~W~~ (IIHF~~W~~LYH 7HDFKHUV , QLWLDWLYH

± & /HRQ .LQJ +LJK 6FKRRO  
 6PDOOHU /HDUQLQJ &&RRRPUXGQ~~W~~Q~~W~~U G L Q~~W~~Q~~W~~W~~W~~Q~~W~~GR U

± 0,'/(721 +,\*+ 6&+22/  
 \$9, '\$GYDQFPHQW YLD , QG I&YRLRGUX~~W~~Q~~W~~Q~~W~~ DHWRHUU B Q~~W~~Q~~W~~ , Q~~W~~Q~~W~~Q~~W~~ X F W R U

± 0,'/(721 +,\*+ 6&+22/  
 1LQWK \*UDGH \$FDGHPFL 5HVRXUFH 7HDFKHU

± 0,'/(721 +,\*+ 6&+22/  
 6RFLDO 6WXGLHV 7HDFKHU



1 R Q H H U 5 H Y S I X H E O D L G L R Q V

:LOVRQ \$ :LOV RIQ Ter2 Laws of Winning 2OLYH %UDQFK 06 :DWHUVSULC  
3XEOLVKLQJ

:LOVRQ \$ \* &RPEDWLQJ WKH &XUYH )DFXOW\ )RFXV  
KWWSV ZZZ IDFXOW\IRFXWHDREKWDQDWLHFJLHHWWHMQHFCRILQVM

(GXFDWLRLQDO&RQIHLUHQLQJHSQWDWLRLQV

,&3(/ \$QQXDO &RQIHLUHQLQF 2UODQGR )/ YLUWXDO SUHVHO  
,QVWLWXWLRLQDO %DUULHUV IRU (IIHFWLYH /HDGHUVKLS

)\$7( \$QQXDO &RQIHLUHQLQF 7DPSD )/ 7LWOH 0LQG 2YHU 0D  
7HDFKHU 3UHS

8&(\$ \$QQXDO &RQIHLUHQLQFPEXV 2+ 7LWOH \$ &ULWLFDO &RQYHU  
6FKRRO /HDGHUVKLS

,&3(/ \$QQXDO &RQIHLUHQLQFHKDO &RQIHLUHQLQF 7LWOH 3UHSDULQJ  
\$JLOH /HDGHUVKLS

((5\$ \$QQXDO &RQIHLUHQLQFHKDO &RQIHLUHQLQF 7LWOH (PRWLRQDOO  
&29 ,'

((5\$ \$QQXDO &RQIHLUHQLQF 2UODQGR )/ 7LWOH ([DPLQLQJ  
\$ 9DOLG DQGV5HOMDEHQHW RI /HDGHUVKLS 'LVSRVHLMDURQWX\\$&XOPL

:DWHUPOJDN&RQIHLUHQLQF 1HZ 2UOHDQV /\$ ([DPLQLQJ (GXFD  
/HDLQLQJ 'LVSRVLWLRQV

((5\$ \$QQXDO &RQIHLUHQLQFHOH %HDFK 6& 7LWOH ([DPLQLQJ (GXFD  
'LVSRVLWLRQV \$ 9DOLG DQG 5HOLDEOH \$VVHVVPHQW RI /HDGHU

((5\$ \$QQXDO &RQIHLUHQLQF &OHDUZDWHU )/ 7LWOH \$ &DVH  
/HDGHUVKLS &DSDFLW\

1DWLRQDO &RQIHLUHQLQF RI 3URIHVVRUV RI (GXFDWLRQDO  
IRU 6FKRRO 7XUQDURXQG /HDGHUVKLS

1DWLRQDO &RQIHLUHQLQF RI 3URIHVVRUV RI (GXFDWLRQDO  
\$VVHVVVLQJ 3URIHVVLRLQDO 'LVSRVLWLRQV RI 0 (G &DQGLGDWHV

\$\$&7( &RQIHLUHQLQF 9HJDV 19 3UHVHQWDWLRQ 7LWOH (GXFDWR  
5HVHDFK 0HDVXUHLRISRNIDFLRQDO %HKDYLRLUV

(GXFDWLRLQDO 'LVSRVLWLRQDO %HKDYLRLUV  
IRU SXEOLF DQG SULYDWH \$PHULFDQ XQLYHUVLWLHV

&\$3 &RQIHLUHQLQJWRQ '& 3UHVHQWDWLRQ 7LWOH (GXFDWR  
5HVHDFK 0HDVXUHLRISRNIDFLRQDO %HKDYLRLUV

'LYHUVLW\ (TXLW\ DQG , QFDODXLVQLRQO\ & U&HRVHQX\ODWDLVRQV  
 %HUNHOH\ 3UHS 6XPPH\& \$GDQHDOO\ 5HOHYDQW 7HDFKLQJ  
 8QLYHUVLW\ RI 7DPSD & HQWHU IRU 7HDFKLQJ DQG /HDUQLQJ  
 & ODVVURRP

%HUNHOH\ 3UHS 6XPPH\& \$GDQHDOO\ 5HOHYDQW 7HDFKLQJ  
 8QLYHUVLW\ RI 7DPSD & HQWHU IRU 7HDFKLQJ DQG /HDUQLQJ  
 :LQWKURS & KDUWHU 6FKRRO & XOWXUDOOR\ 5HVSRQVLYH 3U  
 %HUNHOH\ 3UHS 6XPPH\& \$FDGHP\ & XOWXUDOOR\ 5HOHYDQW  
 8QLYHUVLW\ RI 7DPSD '(, /LVDWHDQIFQJOQHFRXSLVRQ RQ FDPSXV FOLPD  
 8QLYHUVLW\ RI 7DPSD '(, 7DVNIRUFH 3UHVHQWDWLRQ RQ &  
 :LQWKURS & KDUWHU 6FKRRO & XOWXUDOOR\ 5HOHYDQW 7HDFKLQJ  
 %HUNHOH\ 3UHS 6XPPH\& \$FDGHP\ & XOWXUDOOR\ 5HOHYDQW 7HDFKLQJ  
 :LQWKURS & KDUWHU 6FKRRO 'LYHUVLW\ DQG , QFOXVLRQ 3URIHV  
 7HDFKHUV 3DUW 2QH  
 \$FDGHP\ RI WKH +RO\ 1DPHV 'LYHUVLW\ DQG , QFOXVLRQ 7U  
 \$FDGHP\ RI WKH +RO\ 1DPHV 'LYHUVLW\ DQG , QFOXVLRQ 7U  
 \$FDGHP\ RI WKH +RO\ 1DPHV 'LYHUVLW\ DQG , QFOXVLRQ %F  
 %HUNHOH\ 3UHS 6XPPH\& \$FDGHP\ & XOWXUDOOR\ 5HOHYDQW  
 \$FDGHP\ RI WKH +RO\ 1DPHV 'LYHUVLW\ DQG , QFOXVLRQ /H  
 \$FDGHP\ RI WKH +RO\ 1DPHV 'LYHUVLW\ DQG , QFOXVLRQ /H  
 )ORULGD & RXQFLO IRU , QGHSHQGHQW 6FKRROV 'LYHUVLW\  
 & XOWXUDO & RPSHWHQFH IRU 6FKRRO /HDGHU  
 %HUNHOH\ 3UHS 6XPPH\& \$FDGHP\ & XOWXUDOOR\ 5HOHYDQW 7HDFKLQJ

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\* 5 \$ 176    \$ : \$ 5 '6

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\* UDQWV

:LOVRQ \$ 8QLYHUVLW\ RI 7DPSD 5LVH \*UDQW \$ZDUGHG 6SULQJ  
 DQG & RPSDVVLRQ )GDWFLDJHR\$FDQJH DGHUV \$ZDUGHG







J 2 U J D OOLQSH O WYKHC X F DWD MFRQX B W LQH QW SDRW YLLRGQW Q W I R U P D W L R Q  
 D E RXQWL TXHIS D USARPOHL GURVHNU VD QUB T UHLP H Q W V

K 5 H Y LDH QDGSS YUH F R P P H Q G RDQALLVRPDRMFDQOG LI QDPSURHUV DRDQ R W  
 G H P R Q V FWRJPD SVLWQH [S FILEHWHGQ P B I Q KER Q M X ZQFWK B I QX O W \

L' R F X P M QXQWQG L F D HMR KDR CDR F H VKDH EHH H Q W D EVO R W KDR CDR O G B I W D  
 R Q D Q G L G W W B I QWPHQV & , Q 7 \$ 6 W D QFRDQV G R XU V HIZHROQH  
 H [S H U L B QFQW W W W W V

M R F X P F R MUS K H QD QYGHV W H SUDFWHLHV V W D EVO KDR CDR QWKRH  
 F D Q G T SGRDUHWHV IPRDQ/ VRHWUH [ 8 & , Q 7 \$ 6 W D QWGLRQFGOVX G H  
 & D Q G L G D W H L Q V W U X F W L R Q D Q G D V V H V V P H Q W L Q W K H ) O R U  
 F R Q W H Q W D U H D V

7 K H X V H B G R S W D M / G F R Q W H Q W V W D Q G Q W V N X W R W J R Q G H F X U U L  
 6 F L H Q W L I L F D O O \ U H V E D W H F G H U H D Q I G Q H Y L Q G H M Q F X F W L R Q D O V W U  
 UHDGLQJ SHUIRUPDQFH IRU DOO V W X G H Q W V L Q F O X G L Q J H [ S C  
 WHDFKLQJ SKRQHPLF DZDUHQHVV SKRQLFV YRFDEXODU\ IOX  
 PXOWLHVHQVRU\ L Q W H U Y H Q W L R Q V W U D W H J L H V  
 & R Q W H Q W O L W H U D F \ D Q G P D W K H P D W L F V S U D F W L F H V  
 6 W U D W H J L H V D S S U R S U L D W H I R U W K H L Q V W U X F W L R Q R I ( Q J  
 6 W U D W H J L H V D S S U R S U L D W H I R U W K H L Q V W U X F W L R Q R I V W X  
 6 W U D W H J L H V W R G L I I H U H Q W L D W H L Q V W U X F W L R Q E D V H G R Q  
 6 W U D W H J L H V D Q G S U D F W D F H V G W R Q M X S Q R U D V O H Y Q B G Q F R I V W D  
 JUDGLQJ S U D F W L F H V

6 W U D W H J L H V D S S U R S U L D W H I R U W K H H D U O \ L G H Q W L I L F D W L  
 PHQWDO KHDOWK FKDOOHQJH D Q G W K H U H I H U D O R I V X F K V W X S S R U W

6 W U D W H J L H V W R V X S S R U W W K H X V H R I W H F K Q R O R J \ L Q H G  
 N , Q F R Q M X Z Q F W M C B Q P P L W H W H D Q O U H S R U W V  
 O\$ S B R Y R H G H F O I S Q I O L F E D A D Q R Q L V C V B K H H S D U W R P I S Q W D D M H R Q H E H A G K H  
 \$ 5 ' & B R P P L W W H H